

Committee(s):	Date(s):	
Planning & Transportation Committee	15 December 2015	
Subject: Revenue and Capital Budgets - 2016/17		Public
Report of: The Chamberlain Director of the Built Environment Director of Culture, Heritage & Libraries		For Decision

Summary

This report is the annual submission of the revenue and capital budgets overseen by your Committee. In particular it seeks approval to the latest revenue budget for 2015/16 and provisional revenue budget for 2016/17, for subsequent submission to the Finance Committee. Details of the Committee's draft capital budget are also provided. The budgets have been prepared within the resources allocated to each Director. The report also gives a brief summary of progress on the implementation of the Service Based Review.

Strategic priorities for the forthcoming year include:

Director of the Built Environment

- Support the City's primary role as the world's leading international financial and business centre;
- Promote high quality architecture and public realm that compliments the City's unique heritage as the historic core of London;
- Provide an excellent integrated service to City developers and occupiers from pre-construction to demolition;
- Engage actively with City businesses, workers, residents and visitors;
- Deliver change to the City streets & public realm to make them fit for the future;
- Manage all activities and services that relate to the City's streets, to minimise their impact upon congestion, road danger and amenity;
- Delivery of the interim safety scheme at Bank Junction as a business priority;
- Deliver a healthier and safer City for all.

Director of Culture Heritage & Libraries

- Educate, entertain & inform, by discovery of our amazing range of resources.

Table 1 Summary Revenue Budgets 2015/16 and 2016/17	Original Budget 2015/16 £'000	Latest Budget 2015/16 £'000	Original Budget 2016/17 £'000
Expenditure	28,303	30,110	29,763
Income	(22,144)	(23,925)	(22,990)
Support Services & Capital Charges	11,134	10,669	11,647
Total Net Expenditure	17,293	16,854	18,420

Overall, the 2015/16 latest budget is £16.854m, a decrease of (£439,000) compared with the original budget for 2015/16. The main reasons for this decrease are:

- Additional income relating to car parking fees (£167,000), road closures fees (£330,000), PCN's (£150,000) and parking meters (£100,000).
- A decrease in support services and capital charges (£465,000) relating mostly to a decrease in highway infrastructure asset depreciation costs and updated method of apportionment for central support service recharges.
- Service Based Review savings (£105,000).
- Increased transfer to reserve £322,000 due to additional On-Street parking income.
- Transfer from contingency to meet staff restructuring costs for City Transportation and Development Management £279,000.
- Reduced transfer from reserves of £235,000 required for Off-Street car parks due to additional car park income and reduction in City Surveyor's repairs and maintenance costs.
- Approved carry forwards from 2014/15 £85,000.

The 2016/17 provisional budget is £18.420m, an increase of £1,127,000 compared with the original budget for 2015/16. Main reasons for this increase are:

- A net increase of £1,568,000 in pay costs due to provisions for pay award, incremental and career progression, maternity cover, agency staff, additional posts as a result of restructuring in City Transportation and Development Management and an increase in National Insurance as part of the Government's changes to state pension arrangements from April 2016.
- An increase in support services £283,000 mainly attributable to a comprehensive review of methods of apportionment of central departmental costs.
- Increase in capital charges £230,000 relating mainly to an increase in highway infrastructure asset depreciation costs.
- Change to phasing for City Surveyor's Additional Works Programme £292,000.
- Increased recharge to capital projects reflects additional staff time worked on projects which are fully recovered from TFL/S106/S278 monies (£755,000).
- Anticipated additional income from car parking fees (£167,000), road closures fees (£150,000) and parking meter income (£100,000).
- Additional Structural Maintenance staff time recharged to capital projects (£130,000), mainly for Hampstead Heath project.

Recommendations

The Committee is requested to:

- Note the latest 2015/16 revenue budget.
- Review the provisional 2016/17 revenue budget to ensure that it reflects the Committee's objectives and, if so, approve the budget for submission to the Finance Committee.
- Review and approve the draft capital budget.
- Authorise the Chamberlain to revise these budgets for changes to the Additional Works Programme and in respect of recharges.

Main Report

Background

1. This report sets out the latest budget for 2015/16 and the proposed revenue budgets for 2016/17. The revenue budget management arrangements are to:
 - Provide a clear distinction between local, central and recharge risk budgets.
 - Place responsibility for budgetary control on departmental Chief Officers.
 - Apply a cash limit policy to Chief Officers' budgets.
2. The budget has been analysed by service expenditure and compared with the original budget for 2015/16. The budget is further analysed between:
 - Local Risk budgets – these are budgets deemed to be largely within the Chief Officer's control.
 - Central Risk budgets – these are budgets comprising specific items where a Chief Officer manages the underlying service, but where the eventual financial outturn can be strongly influenced by external factors outside of his/her control or are budgets of a corporate nature (e.g. interest on balances and rent incomes from investment properties).
 - Support Services and Capital Charges – these cover budgets for services provided by one activity to another. The control of these costs is exercised at the point where the expenditure or income first arises as local or central risk.
3. The report also compares the current year's budget with the forecast outturn.
4. In the various tables, income and favourable variances are presented in brackets. Only significant variances (generally those greater than £50,000) have been commented on.

Business Planning Priorities

Director of the Built Environment

5. This budget supports the need to deliver our business & key strategic objectives:
 - Support the City's primary role as the world's leading international financial and business centre;
 - Promote high quality architecture and public realm that compliments the City's unique heritage as the historic core of London;
 - Provide an excellent integrated service to City developers and occupiers from pre-construction to demolition;
 - Engage actively with City businesses, workers, residents and visitors;
 - Deliver change to City streets & public realm to make them fit for the future;
 - Manage all activities and services that relate to the City's streets, to minimise their impact upon congestion, road danger and amenity;
 - Delivery of the interim safety scheme at Bank Junction as a business priority;
 - Deliver a healthier and safer City for all.

Director of Culture, Heritage and Libraries

6. The department's vision is to 'educate, entertain and inform, through discovery of our amazing range of resources'. The four strategic aims are:

- Services with more community engagement and partnership with others.
- Transform the sense of the City as a destination.
- Use technology to improve customer service and increase efficiency.
- Further develop the City's contribution to the life of London as a whole.

Latest Revenue Budget 2015/16

7. Overall there is a decrease of (£439,000) between the Committees original and latest budget for 2015/16. Table 2 below summarises the movements between the original and latest budgets comprising this decrease. A further analysis of the local and central revenue budgets by service is provided in Appendix 1.

Table 2 Latest Revenue Budget 2015/16	Local or Central Risk	Original Budget 2015-16 £'000	Latest Budget 2015-16 £'000	Movement Increase/ (Decrease) £'000	Para Ref
Expenditure					
Employees	L	10,653	10,892	239	9
Employees	C	0	24	24	
Premises Related Expenses	L	5,283	6,250	967	10
Premises Related Expenses	C	1,107	1,107	0	
City Surveyor – Repairs & Maintenance	L	1,155	742	(413)	11
Transport Related Expenses	L	21	30	9	
Supplies & Services	L	1,167	1769	602	12
Supplies & Services	C	55	55	0	
Third Party Payments	L	3,323	3,384	61	13
Transfer to Reserve	C	4,514	4,836	322	14
Contingencies	L	384	0	(384)	15
Contingencies	C	15	15	0	
Supplementary Revenue Projects	C	626	1,006	380	16
Total Expenditure		28,303	30,110	1,807	
Income					
Grants, Reimbursements & Contributions	L	(179)	(690)	(511)	10/12
Grants, Reimbursements & Contributions	C	(604)	(988)	(384)	16
Customer, Client Receipts	L	(7,561)	(8,199)	(638)	17
Customer, Client Receipts	C	(8,351)	(8,603)	(252)	14
Transfer from Reserves	C	(2,613)	(2,378)	235	18
Recharges to Capital Projects	L	(2,836)	(3,067)	(231)	19
Total Income		(22,144)	(23,925)	(1,781)	
Total Local & Central Risk Exp		6,159	6,185	26	
Support Services & Capital Charges					
Central Support & Capital Charges		10,131	10,137	6	
Recharges within Fund		1,004	569	(435)	
Recharges Across Funds		(1)	(37)	(36)	
Total Support Services & Capital		11,134	10,669	(465)	20
TOTAL NET EXPENDITURE		17,293	16,854	(439)	

8. The significant movements in the local and central budgets are explained in the paragraphs below.
9. Employee cost increase £239,000 mainly relates to Committee agreed transfer from contingency for restructuring City Transportation and Development Management.
10. Increase of £967,000 in premises costs mainly relates to:
 - Local Implementation Plan Programme £188,000; street scene £32,000; and recoverable works £100,000, all of which are offset by matching income.
 - Additional highway maintenance works £250,000; pay and display machine upgrade £227,000 subject to member approval; and high priority maintenance works on pipe subways £52,000.
 - Carry forward monies £20,000 for installation of barrier equipment and civil works at Off-Street car parks; increased electricity costs £24,000; and festive lighting costs £20,000.
11. Decrease of (£413,000) reflecting changes in composition and phasing of works to the Additional Works Programme.
12. Increase due to agreed virements from departmental underspends which have been allocated to various priority works required elsewhere within the Department £330,000, Local Implementation Plan Programme costs £230,000 which are offset by income, and 2014/15 carry forward monies for legal costs relating to Sugar Quay and Crossrail appeal £50,000.
13. Increase of £61,000 is for extended maintenance service contract costs for barrier equipment provided by the previous contractor until the new parking contractor takes responsibility for the work.
14. Increase of £322,000 in transfer to reserves is mainly due to additional On-Street Parking income for PCN's (£150,000) and parking meter income (£100,000).
15. Reduction relates to Service Based Review saving (£105,000) offered up early from 2017/18 and transfer of (£130,000) to Development Management and (£149,000) to City Transportation to meet staff restructuring costs.
16. Increase of £380,000 relates to revenue expenditure funded from capital under statute for Aldgate Highway changes, spend is off-set by matching grant income.
17. Main increase due to additional Off-Street car park income (£167,000), increase in road closure fees (£330,000) and (£100,000) from recoverable works.
18. Reduced transfer from reserves required due to additional Off-Street car park income (£167,000) and reduction in City Surveyor's repairs and maintenance costs (£144,000) which were off-set by additional contract costs £55,000.
19. Increased recharge to capital projects reflects additional employee costs for staff working on projects which are fully recovered from TFL/S106/S278 monies.
20. Reduction to support services and capital charges relating mostly to a decrease in highway infrastructure asset depreciation costs and updated method of apportionment for central support service recharges.

Proposed Revenue Budget for 2016/17

21. The provisional 2016/17 budgets being presented to your Committee, and under the control of the Directors of the Built Environment and Culture, Heritage & Libraries, have been prepared within the resources allocated to each Director and in accordance with guidelines agreed by the Policy & Resources and Finance Committees. These include 1.5% uplift for inflation, as well as the previously approved Service Based Review savings. A summary of the agreed Service Based Review savings for 2015/16 is provided in Appendix 4
22. Overall there is an increase of £1,127,000 between the Committees 2015/16 and 2016/17 original budgets. Table 3 below summarises the movements comprising this increase. A further analysis of the local and central revenue budgets by service is provided in Appendix 2.

Table 3 Provisional Revenue Budget 2016/17	Local or Central Risk	Original Budget 2015-16 £'000	Original Budget 2016-17 £'000	Movement Increase/ (Decrease) £'000	Para Ref
Expenditure					
Employees	L	10,653	12,221	1,568	24
Employees	C	0	0	0	
Premises Related Expenses	L	5,283	5,511	228	25
Premises Related Expenses	C	1,107	1,123	16	
City Surveyor – Repairs & Maintenance	L	1,155	1,447	292	26
Transport Related Expenses	L	21	28	7	
Supplies & Services	L	1,167	1,188	21	
Supplies & Services	C	55	55	0	
Third Party Payments	L	3,323	3,375	52	27
Transfer to Reserve	C	4,514	4,598	84	28
Contingencies	L	384	0	(384)	15
Contingencies	C	15	15	0	
Supplementary Revenue Projects	C	626	202	(424)	29
Total Expenditure		28,303	29,763	1,460	
Income					
Grants, Reimbursements & Contributions	L	(179)	(188)	(9)	
Grants, Reimbursements & Contributions	C	(604)	(184)	420	29
Customer, Client Receipts	L	(7,561)	(8,029)	(468)	30
Customer, Client Receipts	C	(8,351)	(8,421)	(70)	31
Transfer from Reserves	C	(2,613)	(2,577)	36	
Recharges to Capital Projects	L	(2,836)	(3,591)	(755)	32
Total Income		(22,144)	(22,990)	(846)	
Total Local & Central Risk Exp		6,159	6,773	614	
Support Services & Capital Charges					
Central Support & Capital Charges		10,131	11,078	947	
Recharges within Fund		1,004	610	(394)	
Recharges Across Funds		(1)	(41)	(40)	
Total Support Services & Capital		11,134	11,647	513	33
TOTAL NET EXPENDITURE		17,293	18,420	1,127	

23. The significant movements in local and central budgets are explained in the paragraphs below.
24. Increase in employee costs relates to additional posts as part of the City Transportation and Development Management restructure, departmental provision for pay award, incremental increases, career grade progression, increase in National Insurance as part of the Government's changes to state pension arrangements from April 2016 and 2015/16 vacancies being filled.
25. Increase in recoverable works £100,000 which are off-set by matching income, uplift increases for repairs & maintenance works and electricity costs of £96,000 and budget transfer of £32,000 from City Surveyors for structural inspection of reservoirs.
26. Increase of £292,000 reflecting changes in composition and phasing of works to the Additional Works Programme.
27. Uplift in contract costs for On-Street and Off Street parking contracts.
28. Increase in the transfer to reserve £84,000 reflects the reduced net operating costs for On-Street parking activities due to additional parking meter income.
29. Reduction in spend relates to revenue expenditure funded from capital under statute for Aldgate Highway changes, any spend is off-set by matching income contributions.
30. Increase in income mainly relates to projected additional Off-Street car park income (£167,000), increase in road closure fees (£150,000) and (£100,000) income for recoverable works to cover increased costs.
31. Increase in parking meter income.
32. Increased recharge to capital projects reflects additional employee costs for staff working on projects which are fully recovered from TFL/S106/S278 monies.
33. Increase in central support services and capital charges reflects the net impact of changes in the budgets of central departments and their apportionment between committees, as shown in Appendix 3. The movement in support services is primarily attributable to a comprehensive review of methods of apportionment of central departments and the increase in capital charges due to additional highway infrastructure asset depreciation costs, as a result of anticipated capital expenditure in respect of the Aldgate project and other capital works including Riverside Walkway, various street scene and security enhancement schemes.
34. Budgets have provisionally been included for the 2016/17 Additional Works Programme based on bids considered by the Corporate Asset Sub Committee in June 2015. However, a decision on the funding of the programme is not due to be made by the Resource Allocation Sub Committee until December 2015. It may therefore be necessary to adjust budgets to reflect the Resource Allocation Sub Committee's decision.

35. The increase of £292,000 in the budget for the City Surveyor's Additional Works Programme reflects changes in the composition and phasing of the works. See Table 4 below.

Table 4 City Surveyor Local Risk Repairs and Maintenance	Original Budget 2015/16 £'000	Original Budget 2016/17 £'000	Movement 2015/16 to 2016/17 £'000
Additional Works Programme	805	1,154	349
Planned, Re-active and Cyclical Works			
Highways	186	158	(28)
Off Street Parking	144	97	(47)
Town Planning	20	38	18
	350	293	(57)
Total City Surveyor	1,155	1,447	292

36. A summary of the movement in manpower and related staff costs are shown in Table 5 below.

Table 5 Manpower statement	Original Budget 2015/16		Original Budget 2016/17	
	Manpower Full-time Equivalent	Estimated Cost £000	Manpower Full-time Equivalent	Estimated Cost £000
Director of Built Environment				
Town Planning	48.4	2,504	51.4	2,788
Planning Obligations	2.2	117	2.2	126
Transportation Planning	35.6	2,089	47.0	2,713
Road Safety	2.0	105	5.0	273
Building Control	26.6	1,484	26.2	1,543
Structural Maintenance/Inspections	4.6	275	5.0	316
Highways	23.8	1,293	24.8	1,412
Traffic Management	15.3	648	17.3	768
Off-Street Parking	2.0	96	2.0	90
On-Street Parking	13.4	557	13.4	597
Drains & Sewers	8.0	381	8.4	419
	181.9	9,549	202.7	11,045
Director Culture, Heritage & Libraries				
Tower Bridge Operational	27	1,104	27.2	1,176
	27	1,104	27.2	1,176
Total P&T Committee	208.9	10,653	229.9	12,221

Potential Further Budget Developments

37. The provisional nature of the 2016/17 revenue budget recognises that further revisions may be required, particularly in relation to:

- Decisions on funding of the Additional Work Programme by the Resource Allocation Sub Committee in December 2015;
- Budget reductions to capture savings arising from the on-going Service Based Reviews; and
- Central and departmental recharges.

Bridges Repairs, Maintenance and Major Works Fund

38. The Bridges Repairs, Maintenance and Major Works Fund is operated to provide sufficient resources to meet the maintenance costs of the five bridges over a period of 50 years.

39. The balance of the Fund stood at £138.7m as at 1 April 2015, which comprised of property investments of £26.3m, managed investments of £92.6m and cash of £19.8m. In accordance with the management of the fund, the Director of Built Environment has reviewed and updated the schemes included in the 50 year projections to 2065/66. A summary of the works projection and consequent contributions from Bridge House Estates is shown below in Table 6.

Table 6: Thames Bridges Repairs, Maintenance and Major Works Fund 50 Year Works and Required Contributions Projection to 2065/66		
	£'000	£'000
Balance brought forward 1st April 2015		(138,688)
Planned expenditure (inflated at 1.5% pa):		
• Blackfriars Bridge	42,886	
• Southwark Bridge	41,093	
• London Bridge	19,236	
• Millennium Bridge	21,553	
• Tower Bridge	87,934	212,702
Forecast income:		
• Managed Investments	(130,281)	
• Interest Accruing	(10,209)	
• Rental Income from Bridge House Estates	(62,959)	(203,449)
Net balance before planned contributions		(129,435)
Planned contributions to Fund		(81,624)
Forecast balance as at 31st March 2065		(211,059)

40. The forthcoming projects that will be required to proceed through the gateway approval procedure are summarised in Table 7 below. In order to achieve the timely delivery of these projects and meet the programme set out in the Bridges 50 year Plan, approval may be sought on certain projects from the Projects Sub Committee to proceed without following the full process of the gateway approval procedures.

Table 7	Project	Starting Date
Blackfriars Bridge	Parapet repairs/strengthening	2016/17 – 2017/18
Southwark Bridge	Joint replacement & footway strengthening	2017/18
London Bridge	Bearing replacement	2018/19
Millennium Bridge	Cable re-tensioning (if required)	2017/18
Tower Bridge	Window Repair/Replacement	2016/17
	Walkway and Tower Roofs	2016/17
	High Voltage System replacement	2016/17
	Bascule Deck Replacement	2016/17

Draft Capital and Supplementary Revenue Budgets

41. The latest estimated costs for the Committee's draft capital and supplementary revenue projects are summarised in Appendix 5. These will be presented to the Court of Common Council for formal approval in March 2016.
42. Pre-implementation costs comprise feasibility and option appraisal expenditure which has been approved in accordance with the project procedure, prior to authority to start work. It should be noted that the figures exclude the indicative costs of schemes which have not yet received authority to start work, such as the capital costs of implementing the street lighting strategy or the later phases of the Eastern City Cluster.

Appendices

- **Appendix 1** - 2015/16 Latest Local and Central Risk Revenue Budget: Analysis by Service Managed
- **Appendix 2** - 2016/17 Original Local and Central Risk Revenue Budget: Analysis by Service Managed
- **Appendix 3** - Support Services and Capital Charges from/to P&T Committee
- **Appendix 4** - Service Based Review Implementation Progress Update
- **Appendix 5** – Draft Capital and Supplementary Revenue Projects

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APPENDIX 1

Analysis by Service Managed	Original Budget 2015-16 £'000	Latest Budget 2015-16 £'000	Movement Increase/ (Decrease) £'000	Para Ref and Notes
CITY FUND				
Town Planning	2,108	2,426	318	(i)
Transportation Planning	993	1,331	338	(ii)
Planning Obligations	0	0	0	
Road Safety	274	315	41	
Street Scene	0	0	0	
Building Control	526	436	(90)	(iii)
Structural Maintenance/Inspections	506	160	(346)	(iv)
Highways	9,175	8,507	(668)	(v)
Rechargeable Works	0	0	0	
Traffic Management	(706)	(932)	(226)	(vi)
Off-Street Parking	0	80	80	(vii)
On-Street Parking	0	227	227	(viii)
Drains & Sewers	433	495	62	(ix)
Contingency	399	15	(384)	15
TOTAL	13,708	13,060	(648)	
BRIDGE HOUSE ESTATES				
Bridges	1,873	1,983	110	(x)
Tower Bridge Operational	1,712	1,811	99	(xi)
TOTAL	3,585	3,794	209	
TOTAL P&T	17,293	16,854	(439)	

Notes:

- (i) Development Management restructure costs £130,000, virement from departmental underspends allocated to a variety of projects £142,000, carry forward monies £65,000.
- (ii) City Transportation restructure costs £149,000, virement from departmental underspends allocated to a variety of projects £88,000 and increases in central support and capital charges £135,000.
- (iii) Reduced staffing costs due to vacancies.
- (iv) Additional staff costs recharged to capital project at Hampstead Heath (£130,000) and additional works to Highways, Opens Spaces and BHE for structural inspections (£270,000). This is partly off-set by increased contract costs and central support recharges.
- (v) Decrease due to reduced highway infrastructure asset depreciation costs (£720,000) and changes to phasing of the City Surveyor's AWP (£271,000). This is off-set by additional spend on highway maintenance £250,000 and increased employee costs £69,000.
- (vi) Increase in road closure fee income (£330,000) which is off-set by increase in employee costs £24,000 and shortfall in hoarding and scaffolding licence fee income £75,000.
- (vii) Installation of CCTV £60,000 and structural inspections at Minories car park £20,000.
- (viii) Proposed bid for pay and display upgrade to be funded from departmental underspends, subject to future Member approval.
- (ix) High priority maintenance works on pipe subways £52,000.
- (x) Structural inspection maintenance on bridges.
- (xi) Updated method of apportionment for central support service recharges.

APPENDIX 2

Analysis by Service Managed	Original Budget 2015-16 £'000	Original Budget 2016-17 £'000	Movement Increase/ (Decrease) £'000	Para Ref and Notes
CITY FUND				
Town Planning	2,108	2,450	342	(i)
Transportation Planning	993	1,525	532	(ii)
Planning Obligations	0	0	0	
Road Safety	274	449	175	(iii)
Street Scene	0	0	0	
Building Control	526	554	28	
Structural Maintenance/Inspections	506	202	(304)	(iv)
Highways	9,175	9,524	349	(v)
Rechargeable Works	0	0	0	
Traffic Management	(706)	(721)	(15)	
Off-Street Parking	0	0	0	
On-Street Parking	0	0	0	
Drains & Sewers	433	479	46	
Contingency	399	15	(384)	15
TOTAL	13,708	14,477	769	
BRIDGE HOUSE ESTATES				
Bridges	1,873	2,037	164	(vi)
Tower Bridge Operational	1,712	1,906	194	(vii)
TOTAL	3,585	3,943	358	
TOTAL P&T	17,293	18,420	1,127	

Notes:

- (i) Development Management Service restructure, provision for pay awards and National Insurance £284,000; and changes to phasing of City Surveyor's AWP £108,000. These are partly off-set by reductions in support services and capital charges (£50,000).
- (ii) City Transportation restructure, provision for pay awards and National Insurance £624,000; and increase in support services and capital charges £251,000. These are partly off-set by additional staff costs recharged to projects (£350,000) which are fully recovered from TFL/S106/S278 monies.
- (iii) City Transportation restructure, provision for pay awards and National Insurance £168,000; and increase in support services and capital charges of £57,000. These are partly off-set by additional staff costs recharged to projects (£50,000) which are fully recovered from TFL.
- (iv) Additional staff costs recharged to capital project at Hampstead Heath (£130,000) and additional works to Highways, Opens Spaces and BHE for structural inspections (£270,000). This is partly off-set by increased contract costs and central support recharges.
- (v) Additional highway infrastructure asset depreciation costs £174,000, provision for pay awards and National Insurance £119,000, price uplifts for repairs & maintenance and electricity £59,000, re-phased AWP costs £140,000 and increased highway structure inspections £150,000. These are partly off-set by increased staff costs recharged to capital projects (£275,000).
- (vi) Structural inspection maintenance on bridges.
- (vii) Provision for pay awards and National Insurance £72,000 and increase in central support and capital charges £122,000.

APPENDIX 3

Support Services & Capital Charges from/to Planning & Transportation Committee	Original Budget 2015/16 £'000	Latest Budget 2015/16 £000	Original Budget 2016/17 £000	Para Ref
Support Services and Capital Charges				
City Surveyor's Employee Recharge	352	359	360	
Insurance	587	613	659	
IS Recharges - Chamberlain	174	860	845	
Capital Charges	7,326	6,647	7,531	
Admin Buildings	621	582	651	
Film Liaison Staff Costs	0	0	0	
Support Services:	1,071	1,076	1,032	
Total	10,131	10,137	11,078	
Recharges Within Funds				
Corporate and Democratic Core – Finance Committee	(58)	(58)	(58)	
Directorate Recharge – Port Health & Environmental Services Committee	1,089	654	695	
Tables & Chairs – Licensing Committee	(27)	(27)	(27)	
Total	1,004	569	610	
Recharges Across Funds				
Structural Mtce - Open spaces – City's Cash	0	(36)	(40)	
City's Cash – Policy & Resources - Statues	(1)	(1)	(1)	
Total	(1)	(37)	(41)	
TOTAL PLANNING & TRANSPORTATION	11,134	10,669	11,647	33

Note: Support Services covers recharges from Chamberlain, Comptroller and City Solicitor, Town Clerk and City Surveyor's departments.

APPENDIX 4

Service Based Review Implementation Progress Update

The table below sets out a brief summary of the agreed SBR saving proposals for 2015/16, including the current status. All projected savings have been included in the budgets presented in the report, and have already been delivered or are on target to be achieved.

Savings Item	2015/16 £'000	Status
Built Environment		
On-Street Parking – increased charges	350	Delivered
Town Planning - reduced overtime, recruitment and supplies & services	14	Delivered
Original Total – Built Environment	364	
Changes		
On-Street Parking - contract savings b/fwd from 2017/18	105	Delivered
Projected Savings – Built Environment	105	
Total Projected Savings – P&T Committee	469	

APPENDIX 5

Draft Capital & Supplementary Revenue Projects

Fund	Project	Pre 2015 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	Total £'000
CITY FUND							
<u>Pre-implementation</u>	Street lighting strategy	43	7				50
	Roads	433	92				525
	Cheapside & Guildhall strat	345	75	114	200	220	954
	Riverside Enhancement	132	28				160
	Barbican area strategy	432	205	68			705
	Cycling		49				49
	Eastern city cluster	144	259	29			432
	Bank area strategy	386	259				645
	Fenchurch/Monument strat	189	209	17			415
	St Paul's area strategy	17	100				117
	West Smithfield strategy		46				46
	Aldgate & Tower area strat	2,756	289	178			3,223
	Chancery Lane area strat	67	97				164
	Fleet Street area strategy	146	169				315
	Liverpool area strategy	463	157				620
	Other schemes	71	10				81
<u>Approved works</u>	Information technology	819	285				1,104
	Roads	7,272	234		39		7,545
	Security, Walkways & Land	1,333	20				1,353
	Street scene Enhancement	2,543	25				2,568
	Cheapside & Guildhall strat	1,144	70				1,214
	Riverside Enhancement	1,441	3,044	10			4,495
	Barbican area strategy	1,178	972	216			2,366
	Cycling		46				46
	Eastern city cluster	319	555	226	234		1,334
	Bank area strategy	1,352	747				2,099
	Fenchurch/Monument strat	705	267	249	221		1,442
	St Paul's area strategy	1,792	193	22			2,007
	Aldgate & Tower area strat	5,273	8,143	5,249			18,665
	Chancery Lane area strat	0	792				792
	Fleet Street area strategy	789	205				994
	Liverpool area strategy	1,148	139				1,287
	Holborn area strategy	268	1,225	5			1,498
	Temple & Whitefriars strat	598	62				660
TOTAL CITY FUND		33,598	19,075	6,383	694	220	59,970
BHE							
<u>Approved works</u>	Bridgemasters House Ph2	1	22				23
	Tower Bridge HV system		35				35
	Tower Bdg bascule re-deck		227				227
TOTAL BHE		1	284	0	0	0	285
CITY CASH							
<u>Pre-implementation</u>	St Paul's external lighting	18	7				25
TOTAL CITY CASH		18	7	0	0	0	25
TOTAL PLANNING & TRANSPORTATION		33,617	19,366	6,383	694	220	60,280